

## EDUCATION

### University of London - London School of Hygiene and Tropical Medicine, London

2016 - 2019

#### **MSc. Public Health, Merit (Health Services Management)**

*Thesis: Assessing the impact of social franchising on the quality of health care services in low- and middle- income countries: A review of the literature using a systematic approach.*

### Université Paris III – Sorbonne Nouvelle, Paris

2002 - 2003

#### **MSc. English Studies, Honours**

## RELEVANT COURSEWORK

- Analytical Models for Decision Making - Faculty of Public Health and Policy, London School of Hygiene & Tropical Medicine (06/2017).
- Economic Analysis for Health Policy - Faculty of Public Health and Policy, London School of Hygiene & Tropical Medicine (06/2017).
- Health Care Evaluation - Faculty of Public Health and Policy, London School of Hygiene & Tropical Medicine (06/2017).
- Issues in Public Health - Faculty of Public Health and Policy, London School of Hygiene & Tropical Medicine (06/2016).
- Managing Health Services - Faculty of Public Health and Policy, London School of Hygiene & Tropical Medicine (06/2017).
- Organisational Management - Faculty of Public Health and Policy, London School of Hygiene & Tropical Medicine (06/2017).
- Principles of Social Research - Faculty of Public Health and Policy, London School of Hygiene & Tropical Medicine (06/2016).
- COVID-19: Tackling the Novel Coronavirus - London School of Hygiene & Tropical Medicine via Coursera (04/2020).
- Systems Thinking in Public Health - Johns Hopkins University via Coursera (07/2017).
- Taking Sex and Gender into Account in Infectious Diseases Programmes – World Health Organization (06/2024).

## LANGUAGE SKILLS

| Language   | Reading       | Speaking      | Writing       |
|------------|---------------|---------------|---------------|
| English    | Excellent     | Excellent     | Excellent     |
| French     | Mother tongue | Mother tongue | Mother tongue |
| Portuguese | Excellent     | Excellent     | Excellent     |
| Spanish    | Excellent     | Intermediate  | Intermediate  |
| Dutch      | Intermediate  | Basic         | Basic         |

## KEY QUALIFICATIONS

- Public health expert with 10 years of experience in the healthcare sector in low- and middle-income countries.
- Health Services Management expertise.
- Experience in the management, coordination, monitoring, and evaluation of health projects.
- Experience in the development and implementation of health infrastructure projects.
- Experience in conducting feasibility and market studies for large health service delivery projects.
- Experience in the development and implementation of monitoring and evaluation frameworks.
- Experienced project manager.
- Skilled in (international) procurement/tender processes.
- Experienced in leading the development of acquisition proposals.
- Experienced in working with international financing agencies.

## EMPLOYMENT RECORD

### **SELF-EMPLOYED, DUBAI, UNITED ARAB EMIRATES** **Freelance Consultant**

**January 2024 – To date**

- Provision of advisory services to support the development and implementation of smart and impactful healthcare solutions in the face of current and future global health challenges.
- Services range from funding acquisition support to the coordination, management, monitoring, evaluation and review of healthcare projects and programmes.

### **AMPC INTERNATIONAL HEALTH CONSULTANTS, WEESP, THE NETHERLANDS** **Consultant**

**January 2020 – May 2023**

- Provision of technical advisory services in health infrastructure development and health services management.
- Coordination and management of international health service delivery projects for public and private clients.
- International assignments spanning the entire project lifecycle from inception and development to procurement, implementation, and operational support.
- Specialized in project design, monitoring and evaluation, logical frameworks, market studies, demand forecasting, functional planning, clinical modelling, and procurement support.
- Responsible for sourcing leads, developing proposals, and leading the acquisition process of new assignments.

### **PHARMACCESS FOUNDATION, AMSTERDAM, THE NETHERLANDS** **Consultant**

**February 2010 – March 2016**

- Provision of technical advisory services in the development, management and strengthening of health services worldwide.
- Development, coordination, management, monitoring, and evaluation of projects for public and private clients. Assignments focusing on healthcare PPPs, health infrastructure development and health services management.
- Advisor to the Dutch government in the implementation of an HIV program for the provision of care and treatment services to employees in twenty-six countries.
- Advisor to the governments of Ghana, Mozambique and Burundi in the development and management of healthcare facilities. Advisor to the International Finance Corporation in the development of healthcare PPPs.
- Responsible for sourcing leads, developing proposals, and leading the acquisition process of new assignments.

### **KEY MEDIA, SINGAPORE** **Conference Producer**

**November 2007 – May 2009**

- Market research, development of conference programs, identification and contracting of high-profile speakers.
- Responsible for copy writing and overseeing the design of marketing materials as well as monitoring marketing campaigns.
- Briefing and management of sales and sponsorship teams to drive profitability.
- Management of onsite teams, liaison with sponsors, speakers, and delegates.
- Elaboration of post-conference reports and analyses.

### **CLUB PETIT PIERROT, LONDON, UNITED KINGDOM** **Supervisor**

**February 2004 – July 2007**

- Management of eight teaching centres including curriculum development, supervision of teaching teams and liaison with venue managers.
- Responsible for customer relations including relationship building to ensure re-enrolment of existing customers and enrolment of new customers.

## RELEVANT WORK EXPERIENCE

| Date        | Country         | Position        | Description  |
|-------------|-----------------|-----------------|--|
| 2022        | Kyrgyz Republic | Consultant      | <p><u>Documenting the impact of health infrastructure and equipment upgrades at target hospitals on maternal and new-born health in the Kyrgyz Republic</u></p> <ul style="list-style-type: none"> <li>• Development of a report for UNICEF to document the progress, effectiveness and impact of health infrastructure and medical equipment upgrades on the health outcomes of mothers and new-borns.</li> <li>• Responsible for developing the review methodology including a Theory of Change to guide the review and a data collection framework.</li> <li>• Conducted interviews with beneficiaries and health care workers, data analysis and reporting.</li> </ul> |
| 2021        | Burundi         | Consultant      | <p><u>Development of Masterplans for three district hospitals</u></p> <ul style="list-style-type: none"> <li>• Development of strategic masterplans for ENABEL to guide the upgrade of three healthcare facilities in Bujumbura.</li> <li>• The assignment entailed conducting a market study to identify the gaps and needs to be addressed, developing demand projections, functional planning, and the development of conceptual designs.</li> <li>• Responsible for developing the study methodology, data collection framework and tools, data analysis, functional planning, and the development of masterplan reports.</li> </ul>                                   |
| 2020 – 2023 | Ivory Coast     | Consultant      | <p><u>Support to the Health System strengthening Project</u></p> <ul style="list-style-type: none"> <li>• Provision of advisory services to the MOH for the rehabilitation of eight health centres and two hospitals in Ivory Coast.</li> <li>• Situational analysis and needs assessment.</li> <li>• Responsible for service scoping and functional planning to support the design of the new facilities as well as for the provision of procurement support.</li> </ul>  |
| 2020        | Mali            | Consultant      | <p><u>Studies and Technical Assistance for the development of a new Tertiary Referral Hospital and the rehabilitation of the Existing Hospital in Kayes</u></p> <ul style="list-style-type: none"> <li>• The assignment entailed conducting a feasibility study and developing a project plan for MOH to secure funding for project implementation.</li> <li>• Supported the health needs, demand and supply assessment, the functional planning.</li> <li>• Provided procurement support including the elaboration of technical tender documents for the project.</li> </ul>  |
| 2014        | The Netherlands | Consultant      | <p><u>Development of a Health Sector Review Report for a large multinational company</u></p> <ul style="list-style-type: none"> <li>• Developed the review methodology.</li> <li>• Conducted a documentary review on the Albanian health sector to inform the development of the company's health policy.</li> <li>• Developed the Health Sector Review report including targeted recommendations.</li> </ul>  |
| 2012 - 2016 | Burundi         | Project Manager | <p><u>Development of two district hospitals in Kirundo Province</u></p> <ul style="list-style-type: none"> <li>• The project consisted in conducting a feasibility study and developing a project plan for MOH to secure funding for the project's implementation.</li> <li>• Responsible for the management and coordination of the assignment.</li> <li>• Developed the study methodology, data collection framework and tools.</li> <li>• Conducted data collection visits to gather data on the health needs and healthcare supply and demand.</li> </ul>  |

| Date        | Country  | Position        | Description  |
|-------------|--|-----------------|--|
|             |  |                 | <ul style="list-style-type: none"> <li>Conducted data analysis and developed the Health Needs, Supply and Demand Report.</li> <li>Responsible for the service modelling and functional planning of the new hospitals.</li> <li>Responsible for developing the HR plan for the new hospitals.</li> <li>Responsible for developing a procurement plan for the project.</li> </ul>  |
| 2010 - 2015 | Mozambique   | Consultant      | <u>Development of two level 2 hospitals in Beira Province</u> <ul style="list-style-type: none"> <li>The project consisted in conducting a feasibility study and developing a project plan for MOH to secure funding for the project's implementation.</li> <li>Supported data collection, data analysis and reporting.</li> <li>Supported the service modelling and functional planning of the new hospitals.</li> <li>Responsible for developing the HR plan for the new hospitals.</li> <li>Responsible for developing a procurement plan for the project.</li> </ul>   |
| 2010 - 2013 | Ghana  | Consultant      | <u>Development of a District hospital and five satellite polyclinics in the Western Region</u> <ul style="list-style-type: none"> <li>The project consisted in conducting a feasibility study and developing a project plan for MOH to secure funding for the project's implementation.</li> <li>Supported data collection, data analysis and reporting.</li> <li>Supported the service modelling and functional planning of the new hospitals.</li> <li>Responsible for developing the HR plan for the new hospitals.</li> <li>Responsible for developing a procurement plan for the project.</li> </ul>  |
| 2011        | The Netherlands  | Consultant      | <u>Elaboration of a practical guideline for the Development of Public Private Partnerships to fight HIV/AIDS, Tuberculosis and Malaria</u> <ul style="list-style-type: none"> <li>Responsible for the overall coordination with all involved partners.</li> <li>Responsible for collecting and collating data and inputs from all partners.</li> <li>Member of the editing team.</li> </ul>  |
| 2010 - 2016 | Worldwide (Asia, Eastern Europe, Latin America & Sub-Saharan Africa) | Project Manager | <u>Management of an HIV workplace programme for the Dutch Ministry of Foreign Affairs at Embassies in 26 countries</u> <ul style="list-style-type: none"> <li>The programme involved the provision of HIV prevention and care and treatment services to Embassy staff, household staff and their dependents in 26 countries worldwide.</li> <li>Responsible for the overall coordination and management of the programme in collaboration with Embassy focal points.</li> <li>Provision of continuous offsite support to embassy focal points.</li> <li>Responsible for the production and facilitation of regional programme management workshops for embassy focal points.</li> <li>Responsible for the quality control of programme services through audit visits to programme countries in collaboration with medical experts.</li> <li>Responsible for programme Monitoring and Evaluation using mixed methods (e.g., audit visits, interviews, FGDs with programme beneficiaries, workplace survey).</li> <li>Responsible for the production of technical and progress reports.</li> </ul> |

## COUNTRIES OF WORK EXPERIENCE

Burundi, Ghana, Ivory Coast, Mali, Mozambique, the Netherlands, Nigeria, Senegal, Singapore, South Africa, South Sudan, Sudan, Thailand, Ukraine, Uganda, the United Kingdom, Zambia.